



Brighton & Hove City Council

Revenue Budget 2010/11

Capital Programme 2010/11 – 2012/13



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Councillor Jan Young
Cabinet Member for Finance

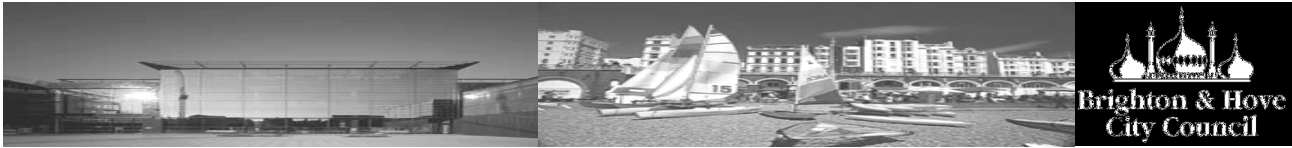
Introduction

This financial summary shows how much the City Council has budgeted to spend on delivering services to citizens, service users and council house tenants in 2010/11. This includes both revenue spending and the capital investment programme. Revenue budget summaries are included for each of the council's service directorates taking into account the demographic changes, other service pressures and savings that are required to deliver a balanced and affordable budget. These changes are expressed as percentage "cash limits" in the council's budget and Medium Term Financial Strategy (MTFS). The MTFS covers the period 2010-2013 and is part of the council's "Corporate Plan", which is available on the council's web site. The percentage change in budget from 2009/10 for each directorate in 2010/11 is as follows:

Directorate	Percentage Change
CYPT – Children's and Other Services	5.0%
Adult Social Care	0.5%
Section 75 Partnership	0.9%
Environment	1.5%
Finance & Resources	0.2%
Strategy & Governance	-0.1%
Housing, Culture & Enterprise	0.9%

The figures in this table represent changes in net directorate expenditure before capital charges and recharges.

Brighton & Hove continues to receive protection within the government grant distribution system and only received the minimum (floor) revenue support grant increase of 1.5%. Within this context, the budget setting process for 2010/11 was designed to address both the need to keep the council tax increase as low as possible, thereby improving value for money to the council taxpayer, whilst accommodating substantial service pressures and service improvements in support of the council's priorities. On 25 February 2010 the council approved the revenue and capital budgets for 2010/11 and set a council tax



increase of 2.5%, resulting in the council's share of a Band D Council Tax being set at £1,262.20.

The budget has had to accommodate considerable on-going demand and other cost pressures, particularly in relation to demand for looked after children and learning disability services. There are also pressures on many of the council's income sources, emanating from the downturn in the economic climate, for example land charges and commercial rents. To address all of these pressures and minimise the impact on council taxpayers and front line services, the council has identified a substantial package of savings. This has identified £8.9m of efficiency and £3.4m other savings. Overall, this has allowed some investment in services both on going and one off including:-

- £0.046m for investment in modernisation of the library service;
- £0.5m investment in the Seafront for the painting of railings and improvements to shelters as well as work at Hove Lagoon;
- £0.5m to provide a new Transport Model for the City which will be valid for 5 years and will be a platform for planning a range of potential improvements to the city's transport infrastructure.

The council is continuing its commitment to make better use of public money by improving value for money through the identification of efficiency savings, income generation, service improvements and service transformation. The Audit Commission has assessed the council's arrangements for making effective use of resources, including money, staff, assets and energy, and has given the council a rating of 3 (out of 4).



Revenue Budget 2010/11 and General Fund Summary

Table I, below, sets out the changes from 2009/10 and how the council's £230.790m revenue budget is funded.

Table I: The Council's Budget Requirement

How the council's budget requirement and council tax have changed			
	Budget 2010/11		Council Tax £
	£'000	£'000	
Budget Requirement 2009/10	219,026		1,189.78
Changes in function and funding	(22)		
ADJUSTED BASE BUDGET 2009/10		219,004	
Inflation	2,924		
Commitments	7,983		
Service Pressures	13,203		
Service Priorities	0		
One-off initiatives	0		
Savings	<u>(12,324)</u>		
		11,786	
BUDGET REQUIREMENT 2010/11		230,790	1,231.42
Financed by:			
Revenue Support Grant	13,845		
Business Rates	<u>95,340</u>		
FORMULA GRANT (see below)		109,185	
Collection Fund surplus		2,286	
Council Tax		119,319	
TOTAL		230,790	

Summary of the Local Government Finance Settlement 2010/11				
	Adjusted 2009/10 £'000	Final 2010/11 £'000	CHANGE	
			£'000	%
Formula Grant	107,571	109,185	1,614	1.50%
TOTAL	107,571	109,185	1,614	1.50%

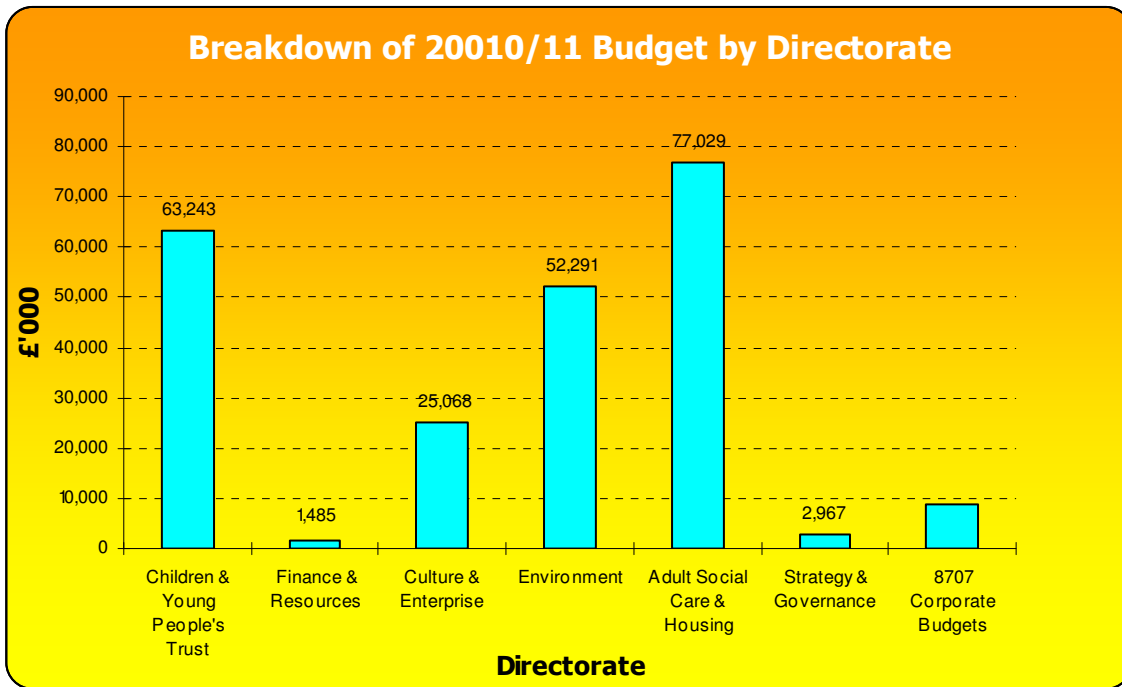


Figure 1:
Budget by Directorate 2010/11

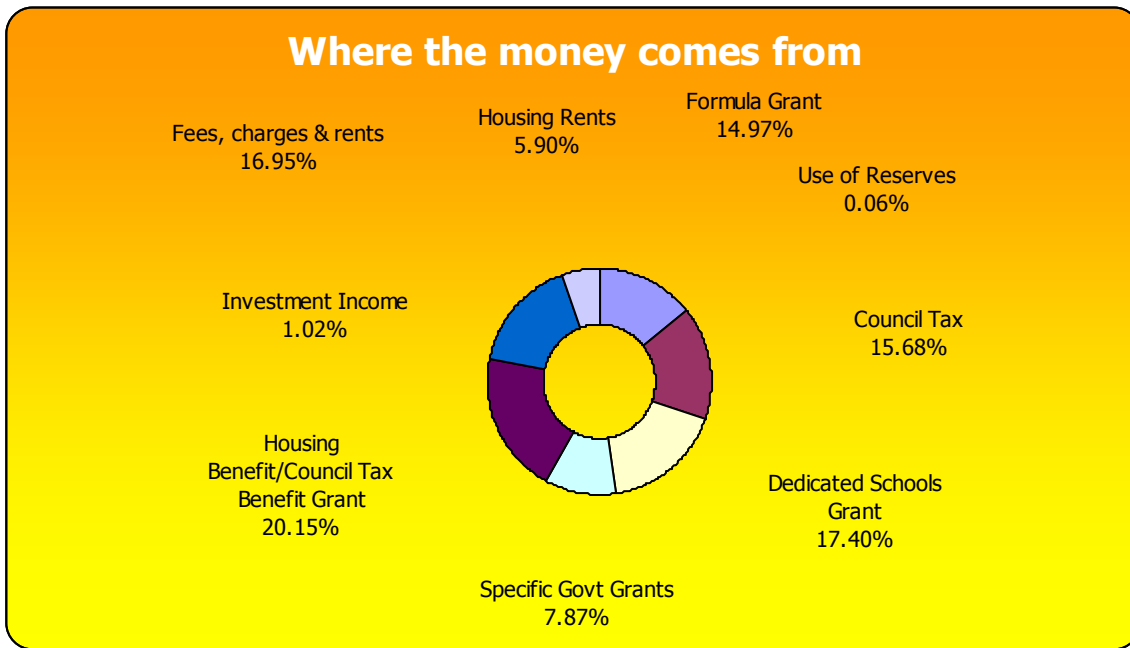


Figure 2:
Percentage split of the council's income for 2010/11



GENERAL FUND: SUMMARY

2009/10		2010/11 BUDGET				
Net Expenditure / (Income) £'000	DIRECTORATE	Gross Expenditure £'000	Income £'000	Block Allocation [1] £'000	Capital charges & recharges £'000	Net Expenditure / (Income) £'000
62,021	Children & Young People's Trust	243,813	(196,336)	47,477	15,766	63,243
1,014	Finance & Resources	201,416	(182,728)	18,688	(17,203)	1,485
23,559	Housing, Cultural & Enterprise Services	49,204	(33,185)	16,019	9,049	25,068
51,378	Environment	71,359	(34,441)	36,918	15,373	52,291
76,470	Adult Social Care & Housing	110,763	(38,770)	71,993	5,036	77,029
3,846	Strategy & Governance	15,052	(3,325)	11,727	(8,760)	2,967
738	Corporate Budgets	42,071	(9,326)	32,745	(24,038)	8,707
219,026	TOTAL	733,678	(498,111)	235,567	(4,777)	230,790

N

1 Block Allocation

The system whereby each directorate is given its target budget for the next financial year, including inflation, savings target and other adjustments. It excludes capital charges and recharges for support services and directorate administration costs.

- 2 The gross expenditure and income figures for each directorate will not correspond to the total expenditure and total income figures on page 7 because the latter includes capital charges and recharges, however, the net expenditure/(income) totals per directorate will correspond.

MAIN CHANGES SINCE 2009/10

	£'000
2009/10 Budget	219,026
Changes in funding and function [see note 3]	(22)
Revised 2009/10 Budget	219,004
Inflation	2,924
Savings	(12,324)
Service pressure/commitments	21,186
Capital charges	0
Internal transfers and Recharges	0
2010/11 Budget	230,790

3 Changes in

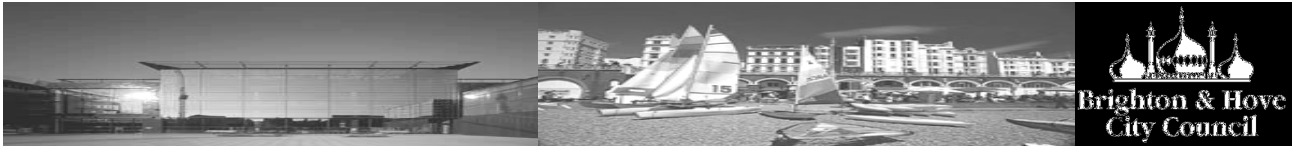
⇒ Gradual loss of responsibility for the administration of student finances

TOTAL

£'000

(22)

(22)



GENERAL FUND: SUMMARY

2010/11 BUDGET SUBJECTIVE ANALYSIS								
Expenditure / Income Type	Children & Young People's Trust	Finance & Resources	Housing, Culture & Enterprise	Environment	Adult Social Care	Strategy & Governance	Corporate Budgets	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employees	163,924	20,460	18,283	30,428	29,970	12,069	3,028	278,162
Premises	11,706	9,197	10,087	10,165	1,096	85	0	42,336
Transport	3,982	210	189	2,418	1,080	58	9,417	17,354
Supplies & Services	32,226	7,170	5,200	12,206	1,722	2,890	3,120	64,534
Third Party Payments	29,592	1,277	2,586	16,952	76,938	16	201	127,562
Transfer Payments ^[1]	3,231	161,765	12,881	0	34	0	0	177,911
Support Services	11,829	8,763	6,697	6,374	8,077	1,540	6,057	49,337
Capital Financing	11,015	4,298	3,690	10,465	834	12	(8,489)	21,825
Contingency	0	35	1	(81)	4	47	8,506	8,512
Total Expenditure	267,505	213,175	59,614	88,927	119,755	16,717	21,840	787,533
Government Grants	(181,718)	(160,883)	(14,565)	(3,610)	(5,529)	(774)	(1,804)	(368,883)
Other Grants	(4,729)	(881)	(1,559)	(1,368)	(13,429)	(203)	(168)	(22,337)
Customer & Client Receipts	(9,523)	(19,847)	(16,980)	(31,658)	(19,547)	(1,312)	0	(98,867)
Interest	(366)	0	0	0	0	0	(7,354)	(7,720)
Recharges	(7,926)	(30,079)	(1,442)	0	(4,221)	(11,461)	(3,807)	(58,936)
Total Income	(204,262)	(211,690)	(34,546)	(36,636)	(42,726)	(13,750)	(13,133)	(556,743)
Net expenditure / (income)	63,243	1,485	25,068	52,291	77,029	2,967	8,707	230,790

Notes

1. Transfer payments include: Housing and Council Tax benefits, mandatory student awards, and direct payments to social care clients.



CHILDREN & YOUNG PEOPLE'S TRUST: SERVICE INFORMATION

SERVICES PROVIDED

In November 2006 an innovative Section 75 Agreement, between the City Council, NHS Brighton and Hove (PCT) and South Downs NHS Trust (SDH) enabled Brighton and Hove to launch a new model for the integrated front line delivery of social care, education and community health services for children and young people and their families. This arrangement sits at the heart of the city's wider Children and Young People's Trust Partnership.

In the autumn of 2008 the Director of Children's Services began a phased restructuring of leadership and management arrangements across the council's children's services and, in July 2009 the council, the PCT and SDH initiated a review of the Section 75 Agreement to clarify and strengthen the existing partnership arrangements. As a result a range of integrated services will now be delivered through a re-structured 2 area model based on an evolving set of local 'clusters' which bring together key parts of the partnership including schools, General Practitioners and community and voluntary sector organisations.

From March 2010 there will be three Assistant Directors for: Integrated Area Working; Learning, Schools and Skills; and Strategic Commissioning and Governance.

Integrated Area Working:

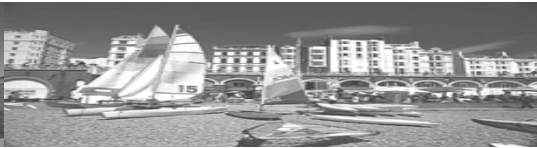
- Children's Centres - including health visitors, nurses, nursery nurses, early year visitors, administration staff, speech and language therapists
- Schools and community support services including school nurses, nurses, health care support workers, Educational psychologists, education welfare officers, CAMHS workers tier 2
- Integrated Youth Support Services including sexual health advisors, connexions advisors, youth workers, substance misuse staff
- Social care including social workers, fostering & adoption and the Youth Offending Service

Learning, Schools and Skills:

- Leadership of the Education function
- Special Educational Needs including Educational Agency placements
- School Advisory Services
- Home to School Transport, School Admissions and School Meals
- Integrated Child Development and Disability
- Healthy schools/healthy children support services
- Additional out of school learning activities

Strategic Commissioning and Governance

- Residential, fostering and secure accommodation placements provided by external agencies
- Safeguarding including the Local Safeguarding Children Board (LSCB)
- Strategic planning and commissioning of children's services



CHILDREN & YOUNG PEOPLE'S TRUST: BUDGET INFORMATION

2009/10		2010/11 BUDGET				
Net Expenditure / (Income) £'000	SERVICE AREA	Gross Expenditure £'000	Income £'000	Block Allocation £'000	Capital charges & recharges £'000	Net Expenditure / (Income) £'000
432	Director of Children's Services	3,630	(2,452)	1,178	460	1,638
110,206	Individual Schools Budgets	134,786	(19,266)	115,520	0	115,520
30,164	Area Integrated Working	44,856	(15,976)	28,880	1,996	30,876
36,138	Learning, Schools & Skills	45,082	(23,261)	21,821	13,076	34,897
12,634	Commissioning & Governance	15,459	(1,402)	14,057	234	14,291
(127,553)	Dedicated Schools Grant	0	(133,979)	(133,979)	0	(133,979)
62,021	TOTAL	243,813	(196,336)	47,477	15,766	63,243

Notes

- The Dedicated Schools Grant (DSG) is a ring-fenced grant to fund schools budgets. The Individual Schools Budget is the total amount delegated to schools and is funded by the DSG. The remainder of the DSG (£18.459m) funds the centrally-retained schools bud
- This table only includes Brighton & Hove City Council's budgets and excludes budgets of the South Downs Health NHS Trust and the Brighton & Hove Primary Care Trust.

MAIN CHANGES SINCE 2009/10

	£'000
2009/10 Budget	62,021
Changes in funding and function	(22)
Revised 2009/10 Budget	61,999
Inflation	686
Savings	(3,002)
Service pressure/commitments	4,564
Capital charges	(750)
Internal transfers and Recharges	(254)
2010/11 Budget	63,243

3. Changes in function and funding:

⇒ Gradual loss of responsibility for the administration of student finances

TOTAL CHANGES IN FUNCTION & FUNDING

£'000

(22)

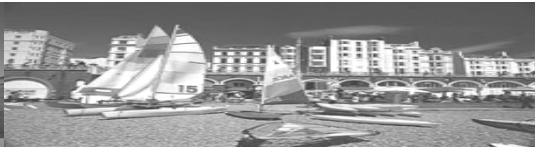
(22)



FINANCE & RESOURCES: SERVICE INFORMATION

SERVICES PROVIDED

- **Finance & Procurement** – The Director of Finance and Resources has a statutory responsibility under section 151 of the Local Government Act 1972 for the financial administration of the council's affairs. The Director discharges these functions through various units:
 - ⇒ Financial Services produces financial statements on behalf of the council and provides financial management support to service directorates, schools, partnerships, and the executive together with a debtors and creditors (accounts payable) function;
 - ⇒ Strategic Finance & Procurement includes Medium Term, Revenue and Capital budget planning, Treasury and Insurance Management and technical support to major projects, PFI schemes, etc. Procurement provides support and advice to services for compliance with the corporate procurement framework, Contract Standing Orders and EU Procurement Directives.
 - ⇒ Audit & Business Risk – Provides internal audit, risk management and corporate counter fraud services . Reviewing and providing assurance over corporate governance arrangements, internal controls, risk management and counter fraud arrangements. Also provide a fraud intelligence service to UK local authorities (NAFN).
- **Property & Design** – Provides a strategic lead and asset management on the council's property portfolio. Manages and maintains the commercial and agricultural portfolios, corporate management and maintenance of civic and non-housing operational buildings, including schools, adult social care and environment buildings. The City Architect offers design and general property advice through multi-disciplinary professional teams: architecture and design, building maintenance, facilities management, estate management, corporate asset management, building services and energy management.
- **Customers & Information Division** – Leads on improving the customer experience. The division include Revenues (Council Tax, NNDR and Bailiffs) & Benefits (including Investigations), Life Events (Bereavement Services, Coroners Office, Land Charges, Electoral Services and Registrars), and Access Services (City Direct, Cashiers, Enquiries and Concessionary Travel, Reception, Switchboard, Business Support, Systems Administration, Revenues & Benefits Training, EDM (Electronic Document Management) Team. Information Services provides internal ICT & e-Government support for our information systems, on which many parts of the council rely, and the underlying technical infrastructure. Our largest challenge is matching the continuing development of ICT systems processes to support improving the customers experience and value for money.



FINANCE & RESOURCES: BUDGET INFORMATION

2009/10		2010/12 BUDGET				
Net Expenditure / (Income) £'000	SERVICE AREA	Gross Expenditure £'000	Income £'000	Block Allocation £'000	Capital charges & recharges £'000	Net Expenditure / (Income) £'000
(25)	Director of Finance & Resources	298	(15)	283	(161)	122
134	Financial Services	4,377	(257)	4,120	(4,075)	45
151	Internal Audit Services	1,300	(659)	641	(628)	13
96	Strategic Finance & Procurement	1,002	(90)	912	(781)	131
(5,211)	Property & Design	13,115	(9,632)	3,483	(8,419)	(4,936)
(152)	ICT & e-Government	6,086	(799)	5,287	(5,405)	(118)
(550)	Housing Benefit Transfer Payments	163,382	(164,055)	(673)	271	(402)
1,014	TOTAL	201,416	(182,728)	18,688	(17,203)	1,485

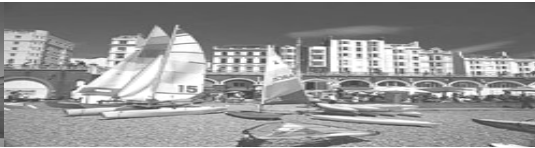
MAIN CHANGES SINCE 2009/10	
2009/10 Budget	£'000 1,014
Changes in funding and function	0
Revised 2009/10 Budget	1,014
Inflation	172
Savings	(1,407)
Service pressure/commitments	1,280
Capital charges	(249)
Internal transfers and Recharges	675
2010/11 Budget	1,485



HOUSING, CULTURE & ENTERPRISE: SERVICE INFORMATION

SERVICES PROVIDED

- Tourism & Venues** – Markets and promotes the city as a visitor destination, contributing to the growth of the local visitor economy, jobs and the quality of life of residents. The division also provides services and builds strategies to help promote a strong city profile and sustainable economy. The Venues Team is responsible for the effective management, promotion and delivery of a balanced programme at the Brighton Centre and Hove Centre in order to maintain and enhance the city's position as a premier conference, entertainment and exhibition destination and as a key driver for the local economy.
- Royal Pavilion & Museums** – The strategic development and management of the Royal Pavilion, Museums, Art Galleries and Archives. The provision of high quality and relevant cultural and learning services for the local community as well as national and international visitors. The care, interpretation and preservation of all assets, buildings and collections managed by the Division.
- Libraries & Information Services** – Libraries and Information Services promote reading and enable lifelong learning through free access for everyone to books and information and with wide ranging cultural, historical and recreational materials in a variety of media. Libraries also provide a focus for community activity and development, operating through a network of 12 local community libraries, the award winning Jubilee Library, Hove Library, a mobile library and a specialist Equal Access Centre and the Brighton History Centre.
- Culture and Economy** -The Economic Development team works to create the right environment in which businesses can thrive. By promoting and helping to generate commercial space, provide business advice signposting, facilitate skills and career development and support for inward investment the team aims to sustain and grow the business base and increase the range of quality employment opportunities available for residents. Working with a range of public, private and voluntary sector partners the team works collaboratively to develop joint activities designed to maximise resources, monitor and analyse economic conditions, secure regeneration investment to the city and promote sustainable economic development. The International Team supports the council and external partners to make successful international funding bids, participates in international networks and partnerships, and is responsible for delivery of the council's international strategy. Within the division the Arts & Cultural Projects service actively supports the development of a diverse and successful Arts & Cultural Projects sector which impacts positively on the city's economy, identity and urban landscape. Supporting and developing health and well being and creating diverse opportunities for residents and visitors through a wide-ranging cultural programme. The City Employment Initiative and Supported Employment Teams capitalise on both National and Local funding opportunities to develop and deliver employment programmes for local residents and employers.
- Major Projects & Regeneration** -The Major Projects & Regeneration Team manage, together with public and private sector partners, the implementation of key regeneration and infrastructure projects that contribute to the transformation of the city for all, including the development of key employment sites.
- Housing (General Fund)** – This includes the following areas:- Housing Strategy & Development, Homelessness & Housing Needs, Private Sector Services, Housing Support Service, Supporting People and the commissioning function of Services for Adults with Learning Disabilities.



HOUSING, CULTURE & ENTERPRISE: BUDGET INFORMATION

2009/10		2010/11 BUDGET				
Net Expenditure / (Income) £'000	SERVICE AREA	Gross Expenditure £'000	Income £'000	Block Allocation £'000	Capital charges & recharges £'000	Net Expenditure / (Income) £'000
(56)	Director Cultural Services	206	0	206	(206)	0
4,362	Tourism & Venues	5,854	(4,211)	1,643	3,868	5,511
4,314	Royal Pavilion & Museums	6,248	(3,718)	2,530	2,025	4,555
5,057	Libraries & Information Services	6,100	(1,920)	4,180	926	5,106
3,334	Culture & Economy	3,411	(765)	2,646	437	3,083
466	Major Projects & Regeneration	397	0	397	497	894
6,082	Housing	26,988	(22,571)	4,417	1,502	5,919
23,559	TOTAL	49,204	(33,185)	16,019	9,049	25,068

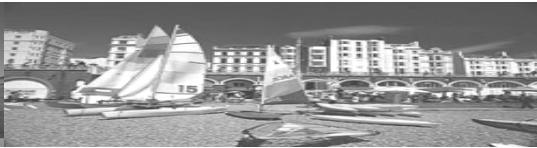
MAIN CHANGES SINCE 2009/10	
	£'000
2009/10 Budget	23,559
Changes in funding and function	0
Revised 2009/10 Budget	23,559
Inflation	112
Savings	(1,777)
Service pressure/commitments	2,081
Capital charges	1,289
Internal transfers and Recharges	(196)
2010/11 Budget	25,068



ENVIRONMENT: SERVICE INFORMATION

SERVICES PROVIDED

- **Sustainable Transport** – This division manages all aspects of transport planning, traffic and highway management, including assessing the impact of the council's major projects, road safety, support to public transport and parking. Parking Services covers both on street parking and off street barriered car parks with a budget of £23m. In addition, the division supports 12km of coastline structures and sea defences, and manages and maintains 650km of highways. The Sustainable Transport division manages both revenue budgets and major capital budgets, including the Local Transport Plan, Cycling Demonstration Town, and EU funded projects.
- **Development Planning and Public Protection** – This division deals with over 3,000 planning applications each year and over 2,500 building regulations applications. It is also responsible for developing the spatial planning framework for the city and contributing to regional planning. The division leads on urban design and conservation and contributes to the development of the city council's portfolio of major projects. In addition, and until a new organisational structure is in place, the following service areas - environmental health, licensing, trading standards, emergency planning and business continuity management services will be delivered from the city planning division of the directorate.
- **City Services** – This division is responsible for the development and delivery of sustainable street cleansing, recycling and refuse service to all residents in the city and manages some 1,100 hectares of parks and green spaces as well as the 6,000 hectares of countryside the council owns ranging from urban city parks to chalk Downland. The division also provides the city's Travellers' Liaison Service.
- **Sport and Leisure** – The division provides a wide range of sports facilities and sports development opportunities across the city. It also manages 12 kilometres of seafront, Volks Railway and the city's extensive annual programme of outdoor events.
- **Director's Office and Community Safety** - Until a new organisational structure is in place, the following service areas will be delivered from this division of the Directorate: Drugs Action Team, Environment Improvement Team and Community Safety.



ENVIRONMENT: BUDGET INFORMATION

2009/10		2010/11 BUDGET				
Net Expenditure / (Income) £'000	SERVICE AREA	Gross Expenditure £'000	Income £'000	Block Allocation £'000	Capital charges & recharges £'000	Net Expenditure / (Income) £'000
0	Director's Office and Community Safety	2,927	(1,431)	1,496	620	2,116
4,512	Public Safety			0	0	0
6,138	Sustainable Transport	23,738	(25,227)	(1,489)	6,858	5,369
3,157	City Planning	8,048	(2,704)	5,344	1,352	6,696
32,264	City Services	31,829	(2,149)	29,680	2,839	32,519
5,307	Sport and Leisure	4,817	(2,930)	1,887	3,704	5,591
51,378	TOTAL	71,359	(34,441)	36,918	15,373	52,291

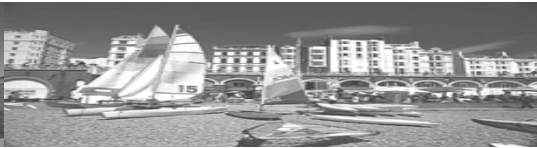
MAIN CHANGES SINCE 2009/10	
2009/10 Budget	£'000 51,378
Changes in funding and function	0
Revised 2009/10 Budget	51,378
Inflation	439
Savings	(1,635)
Service pressure/commitments	1,902
Capital charges	279
Internal transfers and Recharges	(72)
2010/11 Budget	52,291



ADULT SOCIAL CARE: SERVICE INFORMATION

SERVICES PROVIDED

- **Adult Social Care** – Older People's Services, Physical Disabilities, Management & Support, and Service Strategy.
- **Contribution to Section 75 Partnership** – Services for Adults with Learning Disabilities, Working Age Adults and Older People with Mental Health Needs, Intermediate Care, ICES, Substance Misuse and AIDS/HIV.



ADULT SOCIAL CARE: BUDGET INFORMATION

2009/10		2010/11 BUDGET				
Net Expenditure / (Income) £'000	SERVICE AREA	Gross Expenditure £'000	Income £'000	Block Allocation £'000	Capital charges & recharges £'000	Net Expenditure / (Income) £'000
0	Director of Adult Social Care	193	0	193	(193)	0
38,242	Adult Social Care	54,371	(18,099)	36,272	1,888	38,160
38,228	Contribution to Section 75 Partnership	56,199	(20,671)	35,528	3,341	38,869
76,470	TOTAL	110,763	(38,770)	71,993	5,036	77,029

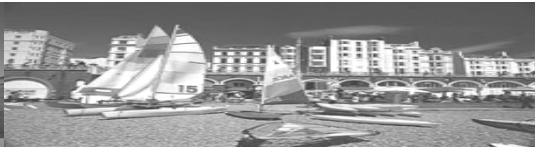
MAIN CHANGES SINCE 2009/10	
	£'000
2009/10 Budget	76,470
Changes in funding and function	0
Revised 2009/10 Budget	76,470
Inflation	1,158
Savings	(4,091)
Service pressure/commitments	3,578
Capital charges	45
Internal transfers and Recharges	(131)
2010/11 Budget	77,029



STRATEGY & GOVERNANCE: SERVICE INFORMATION

SERVICES PROVIDED

- **Legal & Democratic Services** – This service facilitates the achievement of the council's objectives by managing and supporting the democratic decision making process and enabling Member development, ensuring legality and probity in the discharge of council functions, maintaining high standards of conduct among Members and Officers and ensuring an effective overview and scrutiny function.
- **Policy Unit** – This service supports and advises the leadership of the city council on national, regional and local policy development and initiatives. It also develops the city council's approach to partnership working and sustainability.
- **Analysis & Performance**-aims to pull together a variety of data sources from across the city to provide more intelligent, cross organisational information to support city wide and local commissioning. The performance monitoring will concentrate on locally defined, deliverable outcomes.
- **Communities & Equality**-Aims to tackle inequality by encouraging and supporting healthy communities to have a say in how services are provided and tackling inequality. This service will also explore and develop innovative new ways of commissioning and delivering local services, such as social enterprise models, community ownership of assets and volunteering
- **Executive Office** – This is the service of the Chief Executive and his support team.
- **Human Resources** – exists to support the organisation to get the most from its people. The service supports and develops managers to lead people well and develops policy frameworks and approaches around all aspects of employment. It also responsible for delivering the Council's improvement programme including performance management, learning and development. The service has responsibility for facilitating a safe and healthy workplace where people are properly rewarded, respected, motivated and developed
- **Communications** - The purpose of Corporate Communications is to protect and promote the council's reputation. Our goal is to connect Brighton & Hove City Council with the community, to reflect the diverse interests of the city and be in harmony with the place it serves.



STRATEGY & GOVERNANCE: BUDGET INFORMATION

2009/10		2010/11 BUDGET				
Net Expenditure / (Income) £'000	SERVICE AREA	Gross Expenditure £'000	Income £'000	Block Allocation £'000	Capital charges & recharges £'000	Net Expenditure / (Income) £'000
80	Director of Strategy & Governance	715	(109)	606	(269)	337
(24)	Legal & Democratic Services	3,780	(723)	3,057	(3,019)	38
630	Policy Unit	908	(121)	787	(400)	387
(166)	Analysis & Performance	710	(21)	689	(821)	(132)
2,290	Communities & Equality	2,331	(25)	2,306	95	2,401
23	Executive Office	433	(33)	400	(366)	34
976	Human Resources	5,539	(2,102)	3,437	(3,408)	29
37	Communications	636	(191)	445	(572)	(127)
3,846	TOTAL	15,052	(3,325)	11,727	(8,760)	2,967

MAIN CHANGES SINCE 2009/10

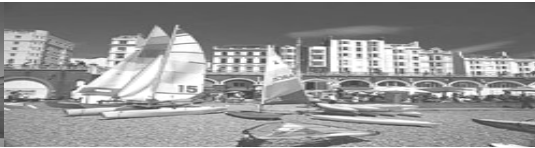
	£'000
2009/10 Budget	3,846
Changes in funding and function	0
Revised 2009/10 Budget	3,846
Inflation	127
Savings	(412)
Service pressure/commitments	280
Capital charges	2
Internal transfers and Recharges	(876)
2010/11 Budget	2,967



CORPORATE BUDGETS: SERVICE INFORMATION

SERVICES PROVIDED

- **Levies & Precepts** – Paid to external bodies such as the Environment Agency, Sussex Sea Fisheries and Enclosure Committees.
- **Pensions & Early Retirement** – These costs show the cost of awarding added years' service to staff who retire early, together with other early retirement costs.
- **Insurance Premiums** – This shows the amount of insurance premiums paid by the council, which are then recharged to services.
- **Concessionary Fares** – This mainly represents the cost of reimbursing bus operators for free bus journeys starting within the City undertaken by people over 60 and eligible disabled people.
- **Financing Costs** – Treasury Management incorporates the management of the council's cash flow, its borrowing (and other forms of long term funding) and its investments, and the management of associated risks.
- **Contingency** – These are the funds set aside to meet potential adjustments such as directorate service pressures.
- **Capital Charges Credit** – credit offsets the charges made to individual services for capital financing charges
- **Corporate Management** – Corporate Management includes the functions of the Chief Executive; maintenance of statutory registers; estimating, negotiating, accounting for and allocating corporate-level resources; completing staffing and other statutory returns; the cost of external audit and inspections; and treasury management.
- **Democratic Representation and Management** – This includes all members' allowances and expenses; advising voluntary bodies; officer advice and support to members; and subscriptions to local authority associations.



CORPORATE BUDGETS: BUDGET INFORMATION

2009/10		2010/11 BUDGET				
Net Expenditure / (Income) £'000	SERVICE AREA	Gross Expenditure £'000	Income £'000	Block Allocation £'000	Capital charges & recharges £'000	Net Expenditure / (Income) £'000
201	Levies & Precepts	201	0	201	6	207
2,927	Pensions & Early Retirement	3,029	(168)	2,861	1	2,862
(54)	Insurance Premiums	3,019	0	3,019	(2,948)	71
9,533	Financing Costs	17,800	(7,354)	10,446	14	10,460
3,628	Contingency	4,174	0	4,174	0	4,174
(25,930)	Capital Charges Credit	0	0	0	(26,578)	(26,578)
8,095	Concessionary Fares	9,516	(1,804)	7,712	0	7,712
6,141	Corporate & Democratic Core	0	0	0	6,037	6,037
(956)	Supp Srvcs in Dir Schools Grnt	0	0	0	(859)	(859)
257	Non Distributed Costs	0	0	0	289	289
(3,104)	Use of Reserves	4,332	0	4,332	0	4,332
738	TOTAL	42,071	(9,326)	32,745	(24,038)	8,707

MAIN CHANGES SINCE 2009/10

	£'000
2009/10 Budget	738
Changes in funding and function	0
Revised 2009/10 Budget	738
Inflation	230
Savings	0
Service pressure/commitments	7,501
Capital charges	(616)
Internal transfers and Recharges	854
2010/11 Budget	8,707





HOUSING REVENUE ACCOUNT

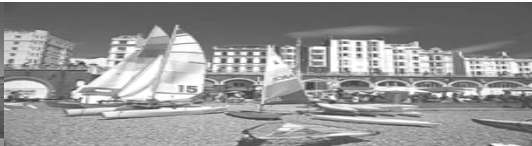


HOUSING REVENUE ACCOUNT: SERVICE INFORMATION

SERVICES PROVIDED

The Housing Revenue Account services include the following:

- Responsibility for the management and maintenance of council housing and provision of services to tenants.
- The management of the council housing is split into four neighbourhood areas which are West, North, Central and East, together with a Repairs and Maintenance service.
- Housing Management officers' duties also include specific responsibilities for Rent Accounting, Arrears, Sheltered Housing, Community Participation, Anti-social Behaviour, Car Parking, Right to Buy and Leasehold Issues, and the Estates Service.



HOUSING REVENUE ACCOUNT: BUDGET INFORMATION

HOUSING REVENUE ACCOUNT - BUDGET 2010/11		
	Adjusted Budget 2009/10 £'000	Budget 2010/11 £'000
EXPENDITURE		
Employees	9,265	9,220
Premises - Repairs, response and voids	7,341	8,048
Premises - Cyclical Maintenance & Servicing	3,271	3,207
Premises - Grounds Maintenance	505	512
Premises - other	3,014	2,560
Transport	187	179
Contribution to Bad Debt Provision	308	263
Supplies and Services	1,598	1,526
Third Party Payments - Launderette contract	0	54
Support Services - From other departments	2,251	2,202
Revenue Contribution to Capital Schemes	4,690	3,543
Capital Financing costs	4,356	3,829
Housing Subsidy Payable	11,083	12,827
TOTAL EXPENDITURE	47,869	47,970
INCOME		
Rents Dwellings	(41,627)	(41,922)
Empty dwellings	459	591
Rents: car parking/garages	(728)	(823)
Commercial Rents	(494)	(495)
Service Charges	(3,861)	(4,035)
Other recharges and interest	(1,618)	(1,286)
TOTAL INCOME	(47,869)	(47,970)
PROJECTED USE OF BALANCES	0	0

MAIN CHANGES SINCE 2009/10		£'000
2009/10 Budget		0
Inflation		(761)
Savings		(635)
Subsidy Payable to Government		511
Increase in Rent for Dwellings (net of Empty)		1,067
Service pressures/commitments		(966)
Direct Revenue Funding		1,311
Capital charges		(527)
2010/11 Budget		0





CAPITAL PROGRAMME

2010/11 – 2012/13



Capital Programme 2010/11 to 2012/13

The Council prepares a capital programme over a three-year planning period setting out the Council's investment plans to support service delivery in key priority areas.

In 2010-11 the Council is planning to spend £101.624 million, the majority of this expenditure is for new schemes starting in 2010-11 and the remainder is to complete existing committed schemes. The capital programme is set in the context of the Medium Term Financial Strategy (MTFS). The MTFS covers the period 2010-2013 and is part of the council's "Corporate Plan", which is available on the council's web site.

The programme includes £51.617 million total investment within the Children and Young Peoples Trust. This investment includes modernisation to facilities in schools, providing or removing pupil places and improving access to buildings and the curriculum, as well as provision for improvements for the council run schools and children's social services buildings across the city. Also included is £16.070 million for Falmer Academy, £4.575 million for the Primary Capital Programme, £5.561 for the Targeted capital Fund and £5.700 million on the Basic Need Safety Valve – new pupil places in primary schools.

There is £10.421 million included for road maintenance, transport schemes and parking in the City including £2.298 million infrastructure works at Falmer for the Community Stadium.

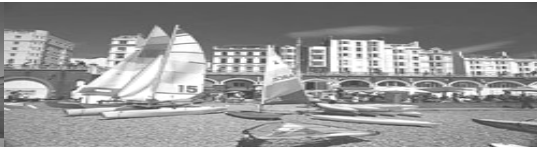
There is £31.090 million investment in Housing, Culture & Enterprise. This includes expenditure on the council's own housing stock, providing housing in partnership with housing associations, and providing grants for improvements to private sector housing.

The programme also includes funding for improvements to other council owned property such as the Royal Pavilion, museums, community and leisure centres, farmland, social care facilities, and civic buildings. A rolling programme of works helps us to address requirements of the Disability Discrimination Act at our public access buildings.

The funding to support the capital programme comes from a number of sources. This includes capital receipts from the sale of surplus assets, borrowing, grants from central government and other external contributions, as well as some funding from the revenue budget. During 2008/09 and 2009/10 the level of capital receipts that the council received fell dramatically as a result of the economic downturn. The trend of lower capital receipts is expected to continue in the medium term and will limit the resources that are available for capital investment. Despite this fall in capital receipts the council has been successful in attracting new grants and working with partners to generate other resources to enable a programme of over £100 million.

The majority of the borrowing, known as 'supported capital expenditure', is supported from central government through revenue grant to help pay for the financing. The remainder, known as unsupported borrowing, attracts no financial support and is undertaken within strict financial limits determined by the council, with affordability, sustainability and prudence in mind. Unsupported borrowing is commonly used to purchase assets that were previously leased or financed by other means.

The council endeavours to maximise grant and other external contributions towards the financing of its capital programme. These come largely in the form of grants from central government, towards national, regional and local priorities. We make bids, for specific projects, for National Lottery funding, as well as



securing contributions from developers to ensure that local communities better share in the benefits of new development. The council also works closely with our health partners to maximise the effectiveness of our capital investment in this area.

CAPITAL INVESTMENT PROGRAMME 2010/11 to 2012/13			
	PROFILED PAYMENTS		
	2010/11 £'000	2011/12 £'000	2012/13 £'000
SUMMARY BY DIRECTORATE			
Corporate Items to be allocated	3,010	3,100	2,650
Children & Young People's Trust	51,617	10,168	4,454
Housing, Culture & Enterprise	31,090	34,347	27,751
Environment	10,421	3,748	3,924
Finance & Resources	4,279	4,847	3,000
Strategy & Governance	679	20	0
Adult Social Care	528	140	140
TOTAL	101,624	56,370	41,919
FUNDED BY:			
Supported Borrowing	7,375	4,273	3,043
Government Grants	59,133	12,332	6,836
Capital Receipts	1,568	8,910	10,600
Capital Reserves	2,575	0	0
External Contributions	954	249	92
Major Repairs Allowance	9,352	9,096	8,629
Direct Revenue Funding	5,513	4,452	3,587
Unsupported Borrowing	15,154	17,058	9,132
TOTAL	101,624	56,370	41,919



Glossary

Block Allocation

This is the financial limit for each directorate's budget excluding charges for support services and capital financing.

Budget Requirement

The council's total General Fund net expenditure, including amounts added to or taken away from balances, which has to be met from Business Rate Grant, Revenue Support Grant and Council Tax.

Capital Expenditure

This is expenditure on the acquisition of a fixed asset or expenditure that adds value to, and not merely maintains, the value of an existing asset.

Capital Financing Charges

A notional charge to service revenue accounts consisting of depreciation that measures the cost or revalued amount of the benefits of fixed assets consumed during the year.

Cash Limited Budget

A budget expressed in cash terms after taking into account inflation, unavoidable commitments, demographic, demand-led or other service pressures, and efficiency and other savings requirements. Cash limits are often taken to mean the total percentage change between one year's budget and the next.

Collection Fund

This is the fund into which council taxes are paid, and from which payments are made to the general fund of the council and to Sussex Police Authority and East Sussex Fire Authority. NNDR collected by the council is also paid into the fund before being passed on to central government for re-distribution to local authorities.

Contingency

Money set aside in the budget to meet the cost of potentially unavoidable expenditure expected to occur during the year.

Corporate and Democratic Core

The corporate and democratic core comprises all activities that local authorities engage in specifically because they are elected, multipurpose authorities. Costs include Members' Allowances. These costs are not therefore apportioned to services.

Council Tax

The Local Government Finance Act 1992 replaced the community charge with the council tax with effect from 1 April 1993. The tax includes a property and personal element, each household receiving a single bill based on the value of the property and the number of adults living in it. Each property is placed into one of eight broad tax bands based on property values as at 1 April 1991.

Dedicated Schools Grant

The Dedicated Schools Grant is payable to local authorities by the Department for Children, Schools & Families under Section 14 of the Education Act 2002. It is a ring fenced specific grant and must be used in support of the Schools Budget as defined in the School Finance (England) Regulations 2008. It can be used for no other purpose.

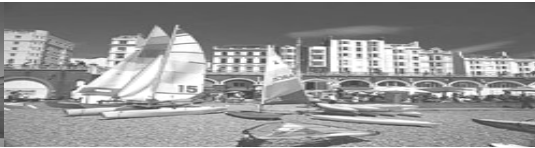
Formula Grant

This includes grants from Central Government: Revenue Support Grant and redistributed National Non-Domestic Rates.

General Fund

This is the main revenue fund of the council. The day-to-day transactions are conducted through this fund, other than sums to be paid into the Collection Fund or a trust fund.

Housing Revenue Account (HRA)



The Local Government and Housing Act 1989 requires each local housing authority to keep a Housing Revenue Account within its General Fund to account for income and expenditure on council houses and flats.

Inflation

This refers to variations in expenditure or income resulting from changes in prices.

Levies

Certain organisations that span the administrative areas of a number of billing authorities are allowed to make a charge or levy on the billing authorities. The two organisations that levy the city council are the Environment Agency and Sussex Sea Fisheries.

National Non-Domestic Rates (NNDR)

A flat rate in the pound set by Central Government and levied on businesses in the City. NNDR is collected by the council and then passed on to central government who re-distribute the income to local authorities as part of the formula grant

Non-Distributed Costs

These are overheads for which no user now benefits and should not be apportioned to services. For example, past service costs resulting from improvements to retirement benefits.

Precept

This is the amount of Council Tax income police authorities, fire authorities and parish councils need to provide their services. The council collects council tax income on behalf of Sussex Police Authority, East Sussex Fire Authority and Rottingdean Parish Council.

Relative Needs Formula (RNF)

From 2006/07, the government introduced a new formula-based mechanism to distribute general funding amongst local authorities. The RNF is based on formulae that include information on the population, social structure and other characteristics of each authority.

Revenue Support Grant

This is the Central Government grant giving general support for council services.

Ring Fencing

This term is used for the Government controls to prevent discretionary transfers between the Housing Revenue Account and other accounts of the General Fund from 1 April 1990.

Section 75 Partnership

This refers to agreements, regarding the pooling of resources, made under Section 75 of the Health Act 2006 between the City Council and National Health Service partners. The City Council has in place Section 75 agreements for the provision of children's services (see pages 8 & 9) and adult social care services (see pages 16 & 17).

Specific Grants

These grants are received from Central Government and relate to an individual service, for example, housing benefits and early years development, as opposed to the general Revenue Support Grant.

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